

To: Mayor and Council Frank Felix, City Manager John E Kissinger, Deputy City Manager Frank Dillon, Assistant City Manager

- From: Jeanette Parrales, Finance Director
- Date: June 17, 2019
- Re: FY 2020 Tentative Budget

#### **Discussion**

The preparation of the FY 2020 tentative budget involved the input and direction provided by mayor and council, city administration, department heads and prior year's data.

The City continues to see a decline in sales tax collected and an increase in health insurance and retirement benefits thus making it more challenging to meet the needs of all the departments to provide the best services possible to the constitutes with limited resources.

This made it difficult to balance the budget for the General Fund and was only possible by freezing 11 vacant positions from the following departments:

City Manager Finance Police Fire

The recruitment and hiring of these positions will require Mayor and Council approval.

The other operating funds (highway user revenue fund (HURF), Sewer, Water, Sanitation and Housing Authority have sufficient revenue for their operating costs but will require funding from other sources to improve the City's infrastructure.

Given the information provided above, the following show the totals per fund for the Tentative 2020 budget:

General Fund: Revenues-Expenditures \$25,010,628 HURF/Overweigh Fees: Revenues-Expenditures \$4,996,873. Sewer Fund: Revenues-Expenditures \$4,244,176 Water Fund: Revenues-Expenditures \$3,886,383 Sanitation Fund: Revenues-Expenditures \$3,025,00 Nogales Housing Authority: Revenues- Expenditures \$1,216,921

The total operating budget for the City of Nogales is \$39,358,006. There is an additional \$23,217,320 in the budget for grants and other expenses with spending restrictions.

#### **Capital Projects**

The department heads have identified several capital project in alignment with the strategic plan developed by Mayor and Council. The funding of these projects will be through either contingency or by incurring debt (WIFA).

In addition to the capital projects, many departments made requests to purchase new equipment to replace obsolete items. The funding of these purchases will be through contingency or by incurring debt.

The repayment for any debt incurred will be from the General Fund contingency and the HURF and Enterprise Fund reserves.

#### In Conclusion

As we look ahead to fiscal year 2020, the continual effort by department directors and staff to provide the best service possible and using the City's resources wisely will be crucial to meet the needs of our constituents. We are confident we can face the challenges tomorrow will bring as we continue make Nogales a place where "You're among friends"!

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City of Nogales Strategic Plan

Goal 1: SAFETY. The highest priority is a safe community which is provided with appropriate and modernized public safety.

Goal 2: INFRASTRUCTURE. The City's infrastructure is sound, up-to-date, and fully functioning.

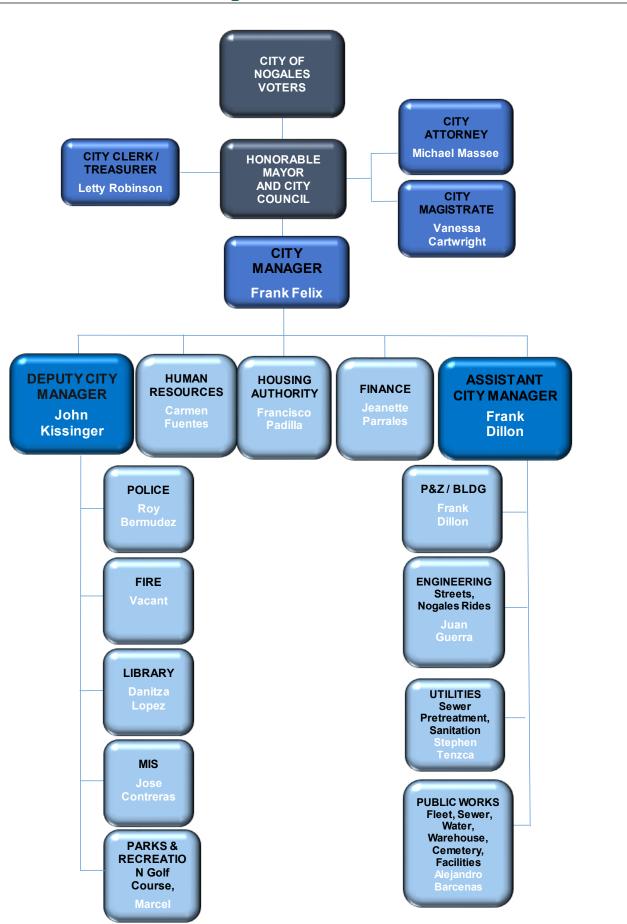
Goal 3: BUSINESS OPPORTUNITIES. We make it easy to do business with the City of Nogales.

Goal 4: SKILLED CITY WORKFORCE. The City's workforce engages in education, training, and professional development.

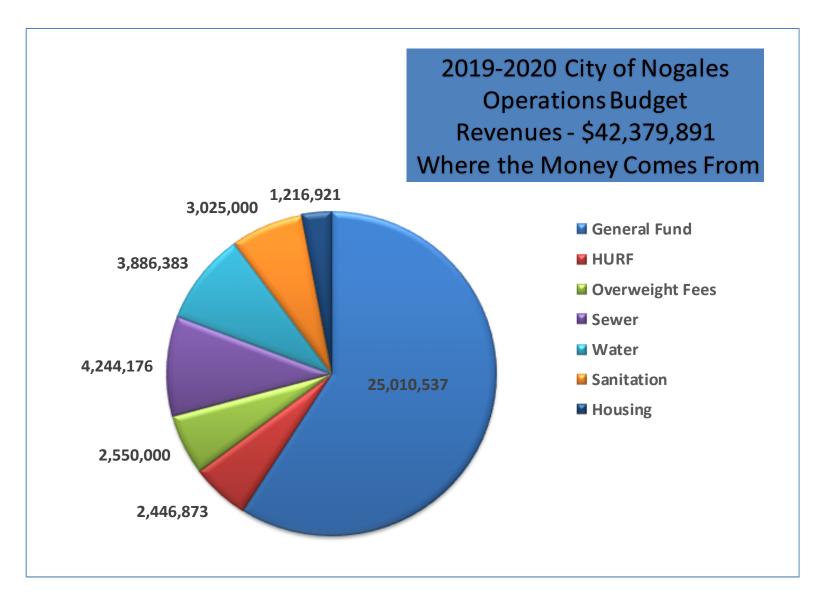
Goal 5: CLEAN ENVIROMENT. City of Nogales is a sustainable community using green processes.

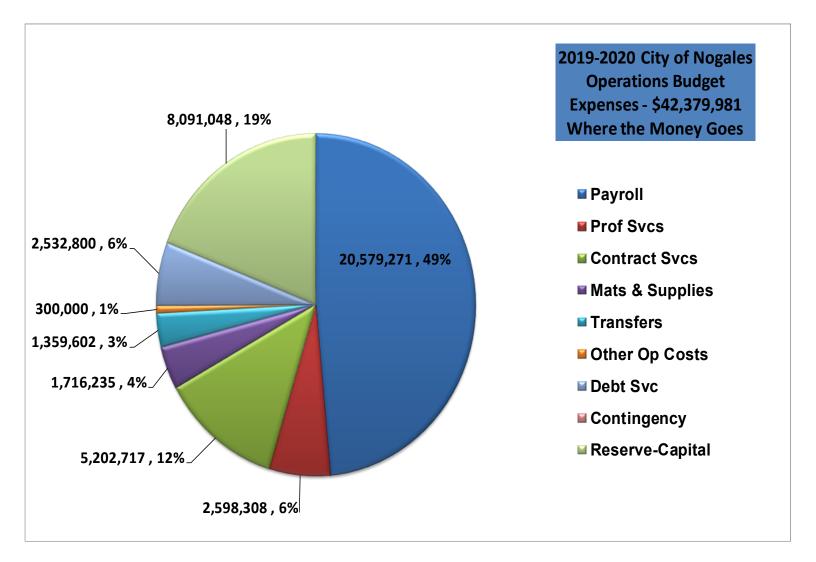
Goal 6: RECREATION. The City of Nogales provides recreational activities to serve citizens and attract people to Nogales.

#### **Organizational Chart**



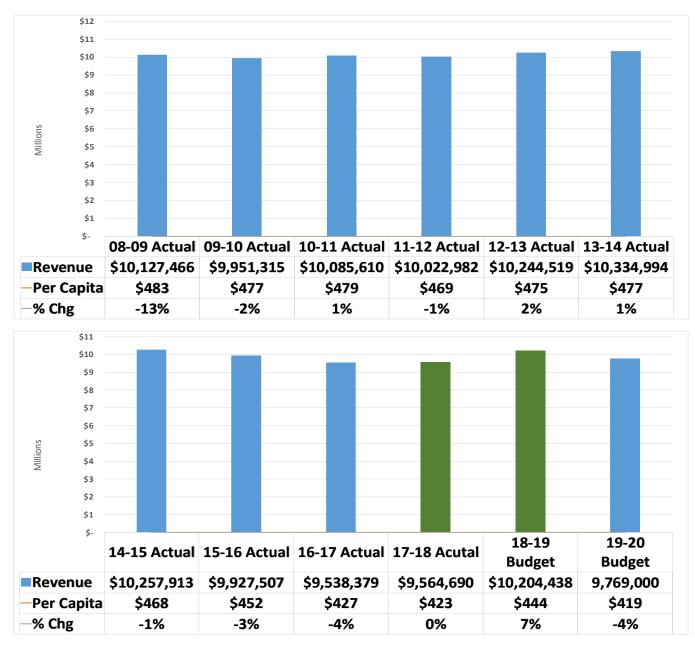
Fund/Department	Personnel	Prof. Svcs	<b>Contractual</b>	<b>Supplies</b>	Other Oper	<u>Capital</u>	<u>Total</u>	
General Fund	<u> </u>							
Non-Departamental	107,000	216,100	442,395	6,000	50,000		821,495	
Mayor	67,917	5,000	18,420	4,000	-	-	95,337	
Council	87,071	-	77,050	1,350	-	-	165,471	
Emergency Response	-	-	200,000	-	-	-	200,000	
City Manager	425,746	3,000	49,850	2,000	-	-	480,596	
Finance	823,719	106,000	137,600	16,000	-	-	1,083,319	
Human Resources	235,888	11,000	24,700	12,500	-	-	284,088	
Planning/Zoning/Building Insp.	386,175	11,000	177,380	5,800	-	-	580,355	
City Clerk	66,421	10,200	1,380	450			78,451	
MIS	203,971	4,600	352,283	33,600	-	-	594,454	
City Attorney	463,064	105,100	125,103	6,500	-	-	699,767	
Court	405,881	64,250	56,660	8,700	-	-	535,491	
Library	368,680	3,500	101,700	15,300	-	-	489,180	
Police	6,409,895	22,000	215,561	199,000	-	-	6,846,456	
Fire	5,160,766	57,119	255,526	188,363	-	-	5,661,774	
Nogales Rides	43,978	2,100	15,265	8,712			70,055	
Facilities	337,711	8,000	192,040	30,050	-	-	567,801	
Engineering	182,251	32,500	7,200	5,300	-	-	227,251	
Cemetery	-	-	69,600	2,000			71,600	
Animal Control	-	360,650	-	-	-	_	360,650	
Recreation/Parks/Golf Course	950,425	94,800	242,824	94,440	-	-	1,382,489	
· ·		•					, ,	
General Fund Subtotal	16,726,559	1,116,919	2,762,537	640,065	50,000	-	21,296,080	
HURF	661,948	7,250	423,740	697,770	50,000		1,840,708	
Sewer	553,376	1,327,639	148,544	59,800	50,000		2,139,359	
Water	759,524	130,500	878,846	197,000	50,000		2,015,870	
Sanitation	1,097,925	11,000	935,550	114,600	50,000		2,209,075	
Nogales Housing Authority	779,939	5,000	53,500	7,000	50,000		895,439	
							2018-2019	
	From Above		Interfund	Capital			Approved	% +/-
Fund/Department	Total	Debt Service	Transfers	Outlay	Fund Balance	Total	Budget	
General Fund	<u> </u>							
Non-Departamental	821,495	494,470	253,508	-	2,628,996	4,198,469	4,466,685	
Mayor	95,337	-	-	-	-	95,337	93,261	2%
Council	165,471	-	-	-	-	165,471	136,570	21%
Emergency Response	200,000	-	-	-	-	200,000	200,000	0%
City Manager	480,596	-	-	-	-	480,596	658,463	-27%
Finance	1,083,319	-	-			,		
Human Resources	284,088			-	-	1.083.319	1.164.435	-7%
Planning/Zoning/Building Insp.		-	-	-	-	1,083,319 284,088	1,164,435 326,809	-7% -13%
		-	-			284,088	326,809	-13%
City Clerk	580,355	-		-	-	284,088 580,355	326,809 414,750	-13% 40%
City Clerk MIS	580,355 78,451	-	- - - (20,000)		- - - -	284,088 580,355 78,451	326,809 414,750 122,605	-13% 40% -36%
MIS	580,355 78,451 594,454		- - - (20,000)	-		284,088 580,355 78,451 631,254	326,809 414,750 122,605 561,722	-13% 40% -36% 12%
MIS City Attorney	580,355 78,451 594,454 699,767		- - (20,000)		-	284,088 580,355 78,451 631,254 699,767	326,809 414,750 122,605 561,722 666,758	-13% 40% -36% 12% 5%
MIS City Attorney Court	580,355 78,451 594,454 699,767 535,491	-	-	- - 56,800 - -		284,088 580,355 78,451 631,254 699,767 535,491	326,809 414,750 122,605 561,722 666,758 485,013	-13% 40% -36% 12% 5% 10%
MIS City Attorney Court Library	580,355 78,451 594,454 699,767 535,491 489,180	- - - 2,544	- - (20,000) - 20,000	- - 56,800 - - 83,500		284,088 580,355 78,451 631,254 699,767 535,491 595,224	326,809 414,750 122,605 561,722 666,758 485,013 522,882	-13% 40% -36% 12% 5% 10% 14%
MIS City Attorney Court Library Police	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456	- - 2,544 3,179	- 20,000	- - 56,800 - -		284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094	-13% 40% -36% 12% 5% 10% 14% 5%
MIS City Attorney Court Library Police Fire	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456 5,661,774	- - - 2,544	- 20,000	- - 56,800 - - 83,500		284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807	-13% 40% -36% 12% 5% 10% 14% 5% 3%
MIS City Attorney Court Library Police Fire Nogales Rides	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456 5,661,774 70,055	- - 2,544 3,179 3,179 -	- 20,000	- - 56,800 - - 83,500 165,000 - - -	-   -   -   -   -   -   -   -   -   -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456 5,661,774 70,055 567,801	- - 2,544 3,179	- 20,000	- - 56,800 - - 83,500 165,000 - - - -		284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251	- - 2,544 3,179 3,179 -	- 20,000	- - 56,800 - - 83,500 165,000 - - -	-   -   -   -   -   -   -   -   -   -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456 5,661,774 70,055 567,801 227,251 71,600	- - 2,544 3,179 3,179 - 15,263 -	- 20,000 - - - - - -	- - 56,800 - - 83,500 165,000 - - - - - - -	-   -   -   -   -   -   -   -   -   -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650	- - 2,544 3,179 3,179 - 15,263 - -	- 20,000	- - 56,800 - - 83,500 165,000 - - - -	-   -   -   -   -   -   -   -   -   -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery	580,355 78,451 594,454 699,767 535,491 489,180 6,846,456 5,661,774 70,055 567,801 227,251 71,600	- - 2,544 3,179 3,179 - 15,263 -	- 20,000 - - - - - -	- - 56,800 - - 83,500 165,000 - - - - - - -	-   -   -   -   -   -   -   -   -   -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650	- - 2,544 3,179 3,179 - 15,263 - -	- 20,000 - - - - - - -	- - - 56,800 - - - 83,500 165,000 - - - - - - - - - - - - -		284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489	- - 2,544 3,179 3,179 - 15,263 - - - 8,109	- 20,000 - - - - - - - - - - -	- - 56,800 - - - 83,500 165,000 - - - - - - - - - - - -		284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b>	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489 <b>21,296,080</b>	- - 2,544 3,179 3,179 - 15,263 - - 8,109 <b>526,744</b> 433,475	- 20,000 - - - - - - - - 253,508 85,310	- - - 56,800 - - - 83,500 165,000 - - - - - - - - - - - - - 305,300	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b>	326,809 414,750 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 <b>24,482,946</b>	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 2%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total HURF Sewer	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489           21,296,080           1,840,708           2,139,359	- - 2,544 3,179 3,179 - 15,263 - - 8,109 <b>526,744</b> 433,475 497,633	- 20,000 - - - - - - - - 253,508 85,310 418,353	- - - 56,800 - - - 83,500 165,000 - - - - - - - - - - - - - 305,300	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b> 4,996,873 4,244,176	326,809 414,750 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 <b>24,482,946</b> 4,857,346 3,887,653	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 24% 3% 9%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total HURF Sewer Water	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489           21,296,080	- - 2,544 3,179 3,179 - 15,263 - - - 8,109 <b>526,744</b> 433,475 497,633 986,209	- 20,000 - - - - - - - - 253,508 85,310 418,353 328,290	- - 56,800 - - - 83,500 165,000 - - - - - - - - - 305,300 2,637,380 - -	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b> 4,996,873 4,244,176 3,886,383	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 <b>24,482,946</b> 4,857,346 3,887,653 3,994,343	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 24% 3% 9% -3%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total HURF Sewer	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489           21,296,080           1,840,708           2,139,359	- - 2,544 3,179 3,179 - 15,263 - - 8,109 <b>526,744</b> 433,475 497,633	- 20,000 - - - - - - - - 253,508 85,310 418,353	- - - 56,800 - - - 83,500 165,000 - - - - - - - - - - - - - 305,300	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b> 4,996,873 4,244,176	326,809 414,750 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 <b>24,482,946</b> 4,857,346 3,887,653	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 24% 3% 9%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total HURF Sewer Water Sanitation Nogales Housing Authority	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489           21,296,080           2,139,359           2,015,870           2,209,075           895,439	- - 2,544 3,179 3,179 - 15,263 - - 8,109 <b>526,744</b> 433,475 497,633 986,209 88,739 -	- 20,000 - - - - - - - - - - 253,508 85,310 418,353 328,290 243,199 30,942	- - - 56,800 - - - 83,500 165,000 - - - - - - 305,300 2,637,380 - - - - 305,300	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b> 4,996,873 4,244,176 3,886,383 3,025,000 1,216,921	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 <b>24,482,946</b> 4,857,346 3,887,653 3,994,343 3,178,115 993,710	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 24% 3% 9% -3% -3% -3%
MIS City Attorney Court Library Police Fire Nogales Rides Facilities Engineering Cemetery Animal Control Recreation/Parks/Golf Course General Fund Total HURF Sewer Water Sanitation	580,355           78,451           594,454           699,767           535,491           489,180           6,846,456           5,661,774           70,055           567,801           227,251           71,600           360,650           1,382,489           21,296,080	- - 2,544 3,179 3,179 - 15,263 - - - 8,109 <b>526,744</b> 433,475 497,633 986,209	- 20,000 - - - - - - - - - 253,508 85,310 418,353 328,290 243,199 30,942	- - 56,800 - - - 83,500 165,000 - - - - - - - - - 305,300 - 2,637,380 - - 2,637,380 - - 483,987	- - - - - - - - - - - - - - - - - - -	284,088 580,355 78,451 631,254 699,767 535,491 595,224 7,014,635 5,664,953 70,055 583,064 227,251 71,600 360,650 1,390,598 <b>25,010,628</b> 4,996,873 4,244,176 3,886,383 3,025,000	326,809 414,750 122,605 561,722 666,758 485,013 522,882 6,695,094 5,475,807 71,103 585,082 152,160 143,020 291,804 1,248,923 24,482,946 	-13% 40% -36% 12% 5% 10% 14% 5% 3% -1% 0% 49% -50% 24% 11% 24% 3% 9% -3% -3% -3%





Major Revenue Sources- City Sales Tax

A transaction privilege tax is assessed on sales activity within the City limits. There are no restrictions placed on this revenue source. The revenues are recorded in the General Fund and are used to fund daily operations



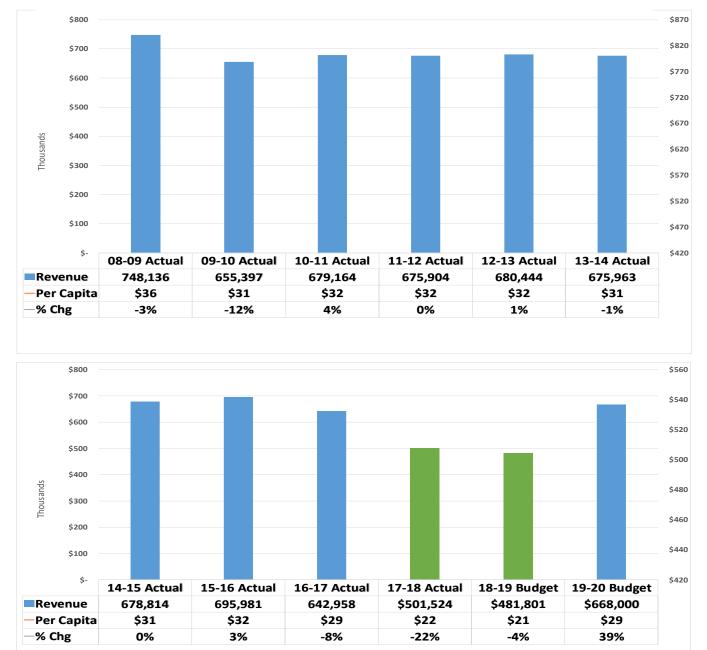
The City operates under the Arizona's Model City Tax Code (http://modelcitytaxcode.az.gov//). The City assesses a 2.0% tax rate on most general, non-service business transaction. The State of Arizona collects taxes for the City and them disburses them to the City.

Revenues were projected based on prior years' history. There is currently no indication revenues will increase in the upcoming year.

There is consideration the City could see an increase on internet based revenues.

#### Major Revenue Sources-City Franchise Fees

The City of Nogales collects franchise fees from cable, electric and gas utility providers pursuant to executed agreements. The agreements license the utilities to use the City's right-of ways. There are no restrictions placed on this revenue source. The revenues are recorded in the General Fund and are use to fund daily operations



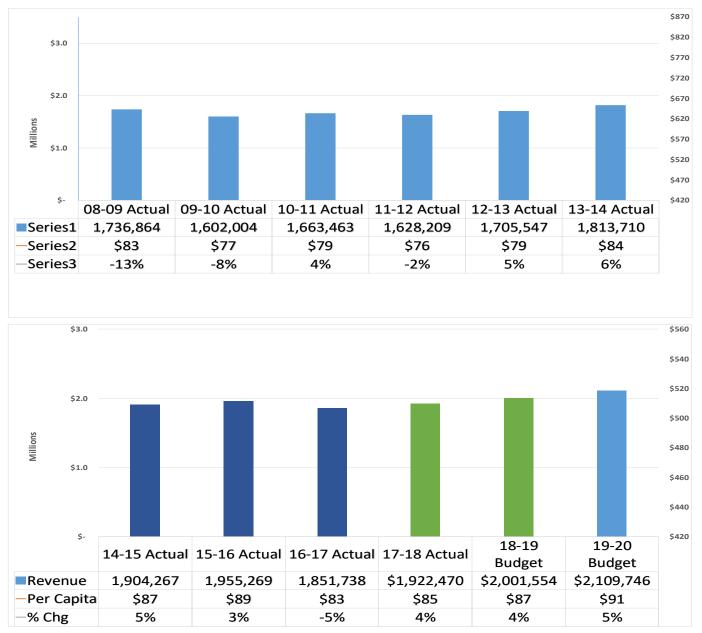
Franchise tax rates are 2.0% for cable, gas and electric, as set forth in the agreements. The utility companies pay the taxes to the City on a quarterly basis.

Projections were based on prior years' history.

Franchise Fees per capita are projected to be about the same as prior years.

#### Major Revenue Sources-State Sales Tax

Incorporated cities and towns receive a portion of the State's sales tax collections. There are no restrictions placed on this revenue source. The revenues are recorded in the General Fund and are used to fund daily operations.



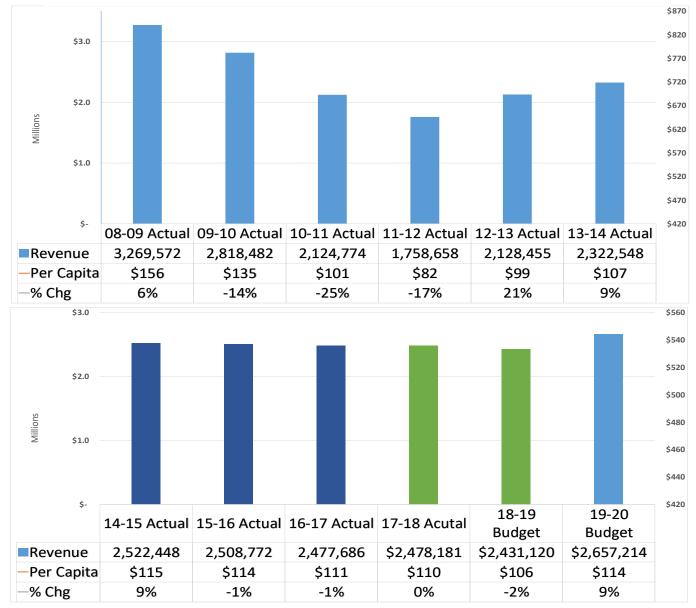
The State's transaction privilege tax rate is 5.6%. The State's distribution is based upon population figures in proportion to other municipalities. Historically, the population figures were adjusted every five years. Beginning in 2017 and afterwards, the population basis wil be adjusted annually based upon US Census estimates. Distributions are made monthly.

The Arizona Department of Revenue provides the City with projected revenues for the upcoming fiscal year.

State shared sales taxes per capita are projected to increase over time. The State's economy is improving however the City's economy is expected to stay the same.

#### Major Revenue Sources—Urban Shared Tax Income Tax)

Incorporated cities and towns receive a portion of the State's income tax collected in the fiscal year two years prior. There are no restrictions placed on this revenue source. The revenues are recorded in the General Fund and are used to fund daily operations.

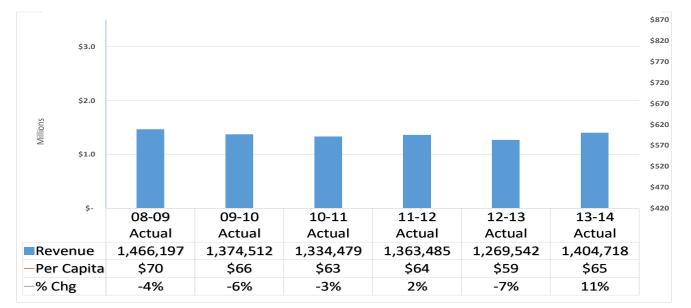


The State distributes to the municipalities 15% of the total income taxes it collected from two years prior. Historically, the population figures were adjusted every five years. Beginning in 2017 and afterwards, the population basis wil be adjusted annually based upon US Census estimates. Distributions are made monthly.

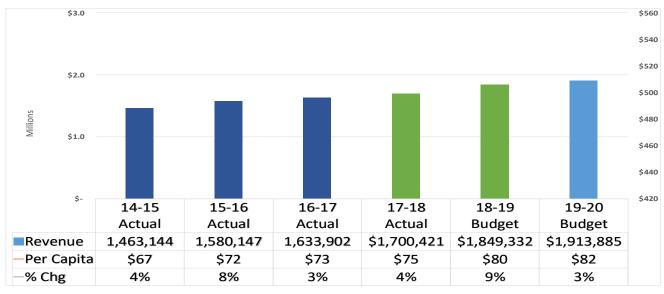
The Arizona Department of Revenue provides the City with projected revenues for the upcoming fiscal year. The Arizona Department of Revenue provides the City with projected revenues for the upcoming fiscal year. Future projections are based upon the City's estimated growth compared to the State's projections for its future growth.

State shared income taxes per capita are projected to increase over time. The State's economy is improving however the City's population is expected to stay the same.

#### Major Revenue Sources-State Vehicle License Tax







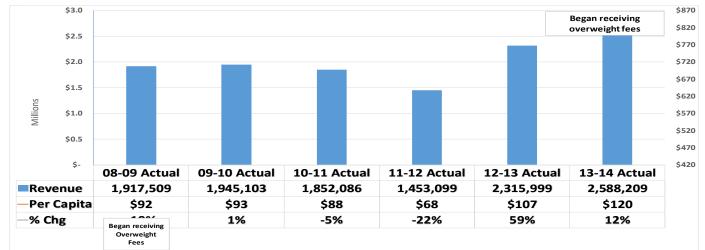
The State's distribution is based upon population figures in proportion to other municipalities. Historically, the population figures were adjusted every five years. Beginning in 2017 and afterwards, the population basis will be adjusted annually based upon US Census estimates. Distributions are made twice a month.

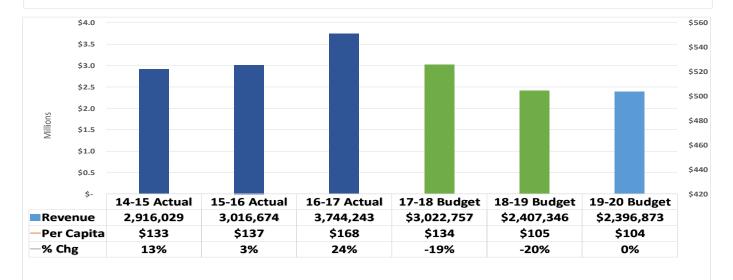
The Arizona Department of Transportation provides projections for statewide revenue collections. The City's projections start with the statewide figure and allocate a proportion of it based upon the City's projected population relative to that of the Statewide projected population for the year in question.

State shared vehicle license taxes per capita are projected to increase time. The State's economy is improving however it is not anticipated the City's population will increase.

#### Major Revenue Sources-Highway User Revenue Fund (HURF)

Incorporated cities and towns receive a portion of the State's HURF collections. The Arizona Constitution restricts the use of HURF monies. Funding must be used exclusively for street and highway purposes, excluding the use for traffic law enforcement or administration of traffic safety programs. In addition the City receives money paid by the trucking industry for overweight permits.





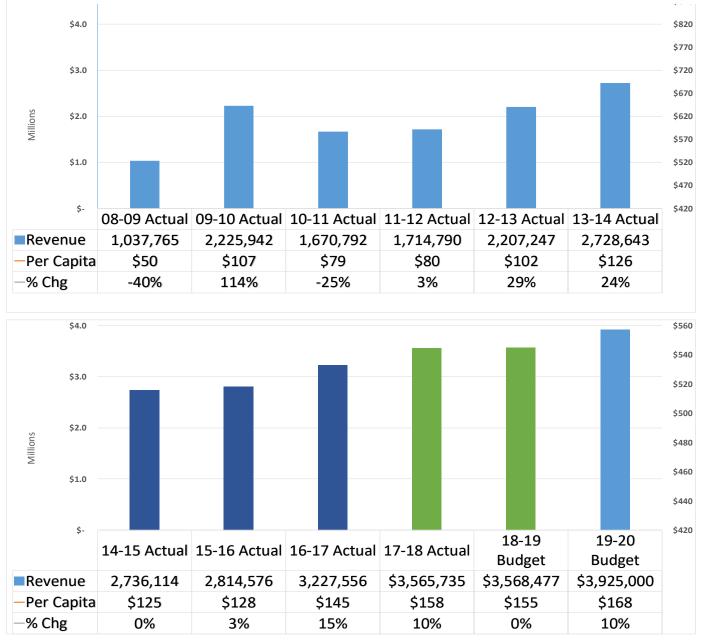
The majority of the HURF is generated from the tax on fuel sales (0.18 per gallon) and a portion on vehicle license taxes. Citites and towns receive 27.5% of total HURF collected. The funds are distributed based on two calculations. First, 50% of the available funds are distributed based on population figures in proportion to other local jurisdictions. Second, the remaining 50% is distributed to counties based on fuel sales and further to cities and towns based on population proportion in the county. The overweight fees collected are based on permits issued to the trucking industry. Distributions are received monthly.

The Arizona Department of Transportation provides projections for statewide revenue collections. The City's projections start with the statewide figure and allocate a proportion of it based upon the City's projected population relative to that of the Statewide projected population for the year in question.

The Arizona Department of Transportation provides projections for statewide revenue collections. The City's projections start with the statewide figure and allocate a proportion of it based upon the City's projected population relative to that of the Statewide projected

#### Major Revenue Sources—Sewer Fees

Sewer user fees are charged to the households and businessess served by the wastewater utility. Sewer user fees are used to pay the operating costs of the wastewater utility, wastewater treatment plant and to pay a portion of the debt service costs. The fees are recorded in the Sewer Fund.



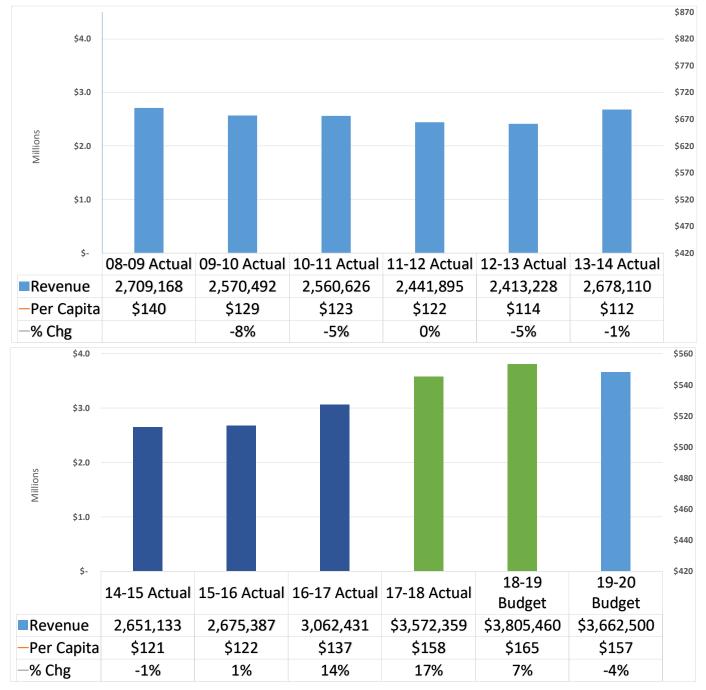
Customers are billed monthly fees based on the average amount of water they consume during the winter months. Fees are set at a rate needed to pay for operations and a portion of debt service. This year the last fee increase will be implemented in September 2019.

The rate increase for 2018 and 2019 are expected to produce higher sewer user fees per customer over time and will help to cover the operating and debt service cost.

The projected revenues will be collected from existing customers.

#### Major Revenue Sources—Water Fees

Water user fees are charged to the households and businessess served by the water utility. Water user fees are used to pay the operating costs of the water utility and to pay a portion of the debt service costs. The fees are recorded in the Water Fund.

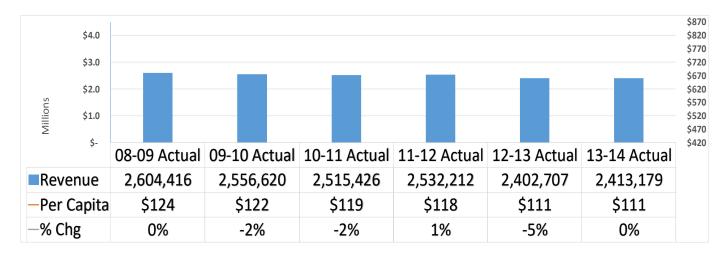


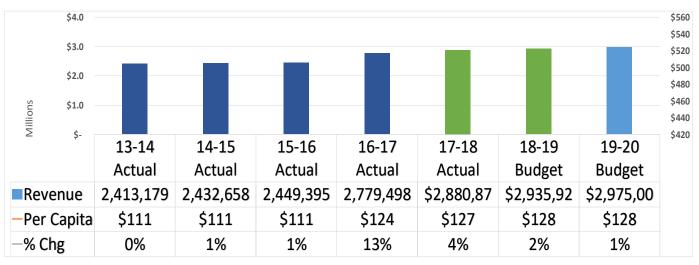
Customers are billed monthly fees based on the amount of water they consume each month. Fees are set at a rate needed to pay for operations and a portion of debt service. This year the last fee increase will be implemented in September 2019.

The projected revenues will be collected from existing customers.

Major Revenue Sources—Sanitation Fees

Sanitation user fees are charged to the households and businessess served by the sanitation department. Sanitation user fees are used to pay the operating costs of the sanitation department and to pay a portion of the debt service costs. The fees are recorded in the Sanitation Fund.





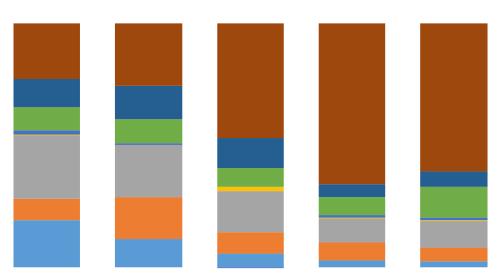
Customers are billed monthly fees based on a fee schedule. Fees are set at a rate needed to pay for operations and a portion of debt service. This year the last fee increase will be implemented in September 2019.

The projected revenues will be collected from existing customers.

Positive. The rate increase for 2018 and 2019 are expected to produce higher sanitation user fees per customer over time and will help to cover the operating and debt service cost.

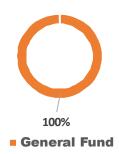
# 2019-2020 Proposed Tentative Budget All Funds Department Schedules

#### **Department Summary - Non-Departmental**



	FY 16 Actual \$1,832,983	FY 17 Actual \$1,706,023	FY 18 Actual \$2,232,805	FY 19 Approved \$4,466,685	FY 2020 Tentative \$3,987,050
Contingency-Res	\$415,236	\$438,624	\$1,047,991	\$2,941,793	\$2,417,577
Inter-Fund Transf	\$215,789	\$227,682	\$270,695	\$231,137	\$253,508
Debt Financing	\$172,717	\$172,922	\$173,951	\$332,815	\$494,470
Other Operating	\$30,620	\$7,650	\$(1,800)	\$50,000	\$50,000
Supplies	\$9 <b>,</b> 430	\$3,235	\$43,502	\$11,000	\$6,000
Contractual Svcs	\$473,965	\$364,889	\$377,096	\$440,945	\$442,395
Prof. Svcs	\$161,757	\$288,594	\$194,751	\$318,400	\$216,100
Payroll	\$353,469	\$202,427	\$126,619	\$140,595	\$107,000

#### Funding



Staffing	2018	0
	2019	0
	2020	0

Cost Changes				
Department cos	st has changed by			
-11%				
Increases	Decreases			
Debt \$161,655	Payroll \$33,595			
Interfund Transfer \$22,371	Professional Svcs \$102,300			
	Supplies \$5,000			
	Contingency \$268,216			

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#### **Department Summary - Non-Departmental**

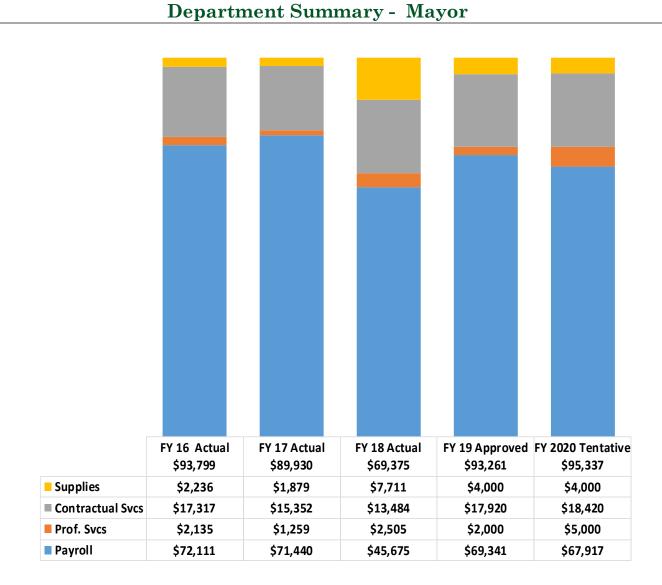
# Funded Requests

- 1. Installation/Equipment for Chase Building \$550,000.
- 2. Mount Benedict Equipment Purchase and Lease Purchase \$110,000
- 3. Chase Building Remodeling \$2,000,000

# Total \$2,660,000

Positions currently frozen to balance budget

	Employee Name	Job Class		Total
1	Vacant	Eco Dev/Grants Mgmt Analyst	\$	82,026.28
2	Vacant	Finance Accounting Manager	\$	72,018.62
3	Vacant	Police Officer	\$	78,085.09
4	Vacant	Police Lieutenant	\$	113,212.49
5	Vacant	Police Corp/Detective	\$	88,259.99
6	Vacant	Police Officer	\$	85,328.41
7	Vacant	Police Officer	\$	85,328.41
8	Vacant	Police Officer	\$	85,328.41
9	Vacant	Police Officer	\$	70,409.08
10	Vacant	Police Officer	\$	70,409.08
11	Vacant	Police Officer	\$	70,409.08
12	Vacant	Dispatcher	\$	43,517.47
13	Vacant	Fire Fighter/EMT	\$	75,228.86
14	Vacant	Fire Fighter/EMT	\$	62,861.51
			\$1	,082,422.78



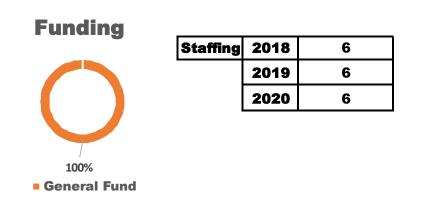
# Funding



Staffing	2018	1
	2019	1
	2020	1

Cost Changes				
Department co	ost has changed by			
2%				
Increases	Decreases			
Special Events \$3000	Payroll \$1,424			
Travel \$500				

<b>F</b>	enty of Regards 2010 2020 Tentautre Dauget				
	Dep	partment Su	ummary - C	ouncil	
	FY 16 Actual	FY 17 Actual	FY 18 Actual	FY 19 Approved	FY 2020
	\$108,769	\$117,531	\$143,807	\$136,570	Tentative \$165,471
Supplies	\$1,255	\$1,517	\$1,898	\$1,022	\$1,350
Contractual Svcs	\$30,839	\$34,808	\$54,170	\$54,656	\$77,050
Payroll	\$76,675	\$81,206	\$87,739	\$80,892	\$87,071



Cost Changes			
Department co	st has changed by		
17%			
Increases	Decreases		
Payroll \$6,179	Contractual Svcs \$700		
Supplies \$328			

# Department Summary - Emergency Response FY 16 Actual FY 17 Actual FY 18 Actual FY 19 Approved FY 20 Proposed \$108,769 \$117,531 \$143,807 \$200,000 \$128,055 Contractual Svcs \$ \$ \$ \$200,000 \$200,000

Cost Changes				
Department cos	st has changed by			
C	)%			
Increases	Decreases			
	Fuel \$103			

Staffing	2018	0
	2019	0
	2020	0

#### **Department Summary - City Manager**

	FY 16 Actual \$626,712	FY 17 Actual \$373,801	FY 18 Actual \$445,592	FY 19 Approved \$658,463	FY 2020 Tentative \$480,596
Supplies	\$724	\$756	\$3,701	\$1,500	\$2,000
Contractual Svcs	\$14,860	\$12,377	\$11,039	\$50,950	\$49,850
Professional Svcs	\$3,227	\$418	\$20,147	\$3,000	\$3,000
Payroll	\$607,901	\$360,250	\$410,705	\$603,013	\$425,746



Cost Changes			
Department cost has changed by			
-3	7%		
Increases	Decreases		
Supplies \$500	Payroll \$177,267		
	Contractual Svcs \$1,100		

100% General Fund

	Dep	artment Su	mmary - Fi	nance	
	FY 16 Actual \$1,262,042	FY 17 Actual \$1,186,318	FY 18 Actual \$1,111,752	FY 19 Approved \$1,164,435	FY 2020 Tentative \$1,083,319
Supplies	\$18,096	\$21,660	\$16,432	\$16,496	\$16,000
Contractual Svcs	\$159,393	\$148,393	\$157,695	\$157,400	\$137,600
Professional Svcs	\$107,487	\$94,713	\$55,095	\$106,000	\$106,000
Payroll	\$976,991	\$921,376	\$882,124	\$884,539	\$823,719

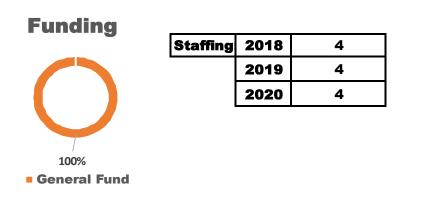
#### Funding



Staffing	2018	15
	2019	14
	2020	13

Cost Changes			
Department cost has changed by			
-7%			
Increases	Decreases		
	Payroll \$60,820		
	Supplies \$496		
	Contractual Svcs \$19,800		

	Departme	ent Summa	ry - Humar	n Resources	5
	FY 16 Actual \$190,743	FY 17 Actual \$264,860	FY 18 Actual \$206,602	FY 19 Approved Budget \$326,809	FY 2020 Tentative Budget \$284,088
Supplies	\$9,914	\$12,012	\$18,097	\$13,150	\$12,500
Contractual Svcs	\$14,607	\$25,550	\$7,419	\$16,000	\$24,700
Professional Svcs	\$5,255	\$4,873	\$4,652	\$62,000	\$11,000
Payroll	\$160,967	\$222,425	\$176,435	\$235,659	\$235,888



Cost Changes			
Department cost has changed by			
-1	5%		
Increases	Decreases		
Payroll \$229	Professional Svcs \$51,000		
Contractual Svcs \$8,700	Contractual Svcs \$1,300		
	Supplies \$650		

Departm	ent Summ	ary - Plan	ning and Z	Zoning/Buil	ding Inspe
	FY 16 Actual \$308,497	FY 17 Actual \$327,155	FY 18 Actual \$389,405	FY 19 Approved \$414,750	FY 2020 Tentative \$580,355
Supplies	\$7,274	\$7,009	\$6,302	\$7,129	\$5 <i>,</i> 800
Contractual Svcs	\$8,782	\$12,259	\$9,255	\$111,130	\$177,380
Professional Svcs	\$2,219	\$6,514	\$8,653	\$5,500	\$11,000
Payroll	\$290,222	\$301,373	\$365,195	\$290,991	\$386,175

#### Funding

$\bigcirc$
100%
General Fund

Staffing	2018	6
	2019	6
	2020	7

Cost Changes			
Department co	st has changed by		
29%			
Increases	Decreases		
Payroll \$168,721	Supplies \$1,329		
Professional Svcs \$5,500			
Contractual Svcs \$66,250			

	-	-			-	
Department Summary - City Clerk						
	FY 16 Actual	FY 17 Actual	FY 18 Actual	FY 19 Approved	FY2020	
	\$0	\$8,827	\$0	\$121,605	Tentative	
Supplies	\$-	\$-	\$-	\$450	\$78,451 \$450	
Contractual Svcs	\$- \$-	ş- \$-	\$- \$-	\$1,830	\$430	
<ul> <li>Professional Svcs</li> </ul>		\$8,827	\$-	\$57,700	\$10,200	
Payroll	÷-	\$-	\$-	\$62,625	\$66,421	
-	I		· · · · · · · · · · · · · · · · · · ·			

#### Funding



Staffing	2018	1
	2019	1
	2020	1

Cost Changes				
Department co	st has changed by			
-56%				
Increases	Decreases			
Payroll \$3,796	Professional Svcs \$47,500			
	Contractual Svcs \$450			

1

		De	epartment S	Summary -	MIS	
FY 16 Actual         FY 17 Actual         FY 18 Actual         FY 19 Approved         Tentative           \$468,077         \$506,786         \$506,786         \$561,722         \$631,253						
apital \$9,777 \$- \$24,196 \$42,200 \$56,800						FY 2020 Tentative \$631,253
	Capital	\$9,777	\$-	\$24,196	\$42,200	\$56,800

	FY 16 Actual \$468,077	FY 17 Actual \$506,786	FY 18 Actual \$506,786	FY 19 Approved \$561,722	FY 2020 Tentative \$631,253
Capital	\$9,777	\$-	\$24,196	\$42,200	\$56,800
Transfers	\$(20,000)	\$(20,000)	\$(20,000)	\$(20,000)	\$(20,000)
Supplies	\$100,051	\$83,277	\$52,191	\$33,574	\$33,600
Contractual Svcs	\$224,064	\$264,037	\$283,002	\$302,350	\$352,282
Professional Svcs	\$9,595	\$7,784	\$414	\$3,800	\$4,600
Payroll	\$144,591	\$171,688	\$190,431	\$199,798	\$203,971





Staffing	2018	3
	2019	3
	2020	3

Cost Changes				
Department cos	st has changed by			
1	1%			
Increases	Decreases			
Payroll \$4,173				
Professional Svcs \$800				
Contractual Svcs \$49,933				
Supplies \$26				
Capital \$14,600				

**Department Summary - MIS** 

# Funded Additional Requests

- 1. Wireless Link to Public Works Building \$40,000
- 2. Move Fiber Optic cable from Unisource's old poles to new poles \$50,000.

Total \$90,000

	Department Summary - City Attorney				
	FY 16 Actual \$756,490	FY 17 Actual \$746,481	FY 18 Actual \$529,251	FY 19 Approved \$666,758	FY 2020 Tentative \$699,767
Supplies	\$1,749	\$3,471	\$6,089	\$2,375	\$6,500
Contractual Svcs	\$15,723	\$15,453	\$11,656	\$113,200	\$125,103
Professional Svcs	\$213,391	\$107,411	\$20,191	\$103,425	\$105,100
Payroll	\$525,626	\$620,145	\$491,314	\$447,758	\$463,064

#### Funding

$\bigcirc$
/
100%
General Fund

Staffing	2018	6
	2019	6
	2020	6

Cost Changes			
Department cos	st has changed by		
5%			
Increases	Decreases		
Payroll \$15,306			
Professional Svcs \$1,675			
Contractual Svcs \$11,903			
Supplies \$4,125			

Additional Funding Summary - Legal

1. Victims Rights Grant

\$ 7,002

### **Total Additional Funding: \$7,002**

	Department Summary - City Court				
	FY 16 Actual \$389,277	FY 17 Actual \$422,032	FY 18 Actual \$465,024	FY 19 Approved \$485,013	FY 2020 Tentative \$535,491
Supplies	\$5,661	\$7,995	\$8,616	\$7,800	\$8,700
Contractual Svcs	\$20,809	\$19,931	\$37,554	\$53,350	\$56,660
Professional Svcs	\$17,321	\$28,381	\$21,249	\$27,000	\$64,250
Payroll	\$345,486	\$365,725	\$397,605	\$396,863	\$405,881

#### Funding



Staffing	2018	7
	2019	7
	2020	7

Cost Changes			
Department cost has changed by			
10%			
Increases	Decreases		
Payroll \$9,018			
Professional Svcs \$37,250			
Contractual Svcs. \$3,310			
Supplies \$900			

Additional Funding Summary - Court				
1. City Court—JCEF	\$	208,000		
2. Municipal Court	\$	101,000		

# Total Additional Funding: \$309,000

**Department Summary - City Court** 

# **Unfunded Additional Requests**

- 1. Senior Court Clerk \$50,298
- 2. Judicial Assistant \$55,231

Total \$105,529.00

	U I			0	
	De	partment S	ummary -	Library	
					FY 2020
	FY 16 Actual \$472,339	FY 17 Actual \$514,373	FY 18 Actual \$503,458	FY 19 Approved \$522,882	Tentative
					\$595,223
Capital	\$24,993	\$29,997	\$24,072	\$33,000	\$83,500
Transfers	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Debt	\$2,403	\$2,466	\$2,495	\$2,510	\$2,543
Supplies	\$7,977	\$18,834	\$11,742	\$10,249	\$15,300
Contractual Svcs	\$86,214	\$84,128	\$78,341	\$90,390	\$101,700
Professional Svcs	\$1,445	\$1,450	\$1,480	\$2,000	\$3,500
Payroll	\$329,307	\$357,498	\$365,328	\$364,733	\$368,680



Staffing	2018	8
	2019	8
	2020	8

Cost Changes			
Department cos	st has changed by		
14%			
Increases	Decreases		
Payroll \$3,947			
Professional Svcs. \$1,500			
Contractual Svcs. \$11,310			
Supplies \$5,051			
Debt \$34			
Capital \$50,500			

Additional Funding Summary - Library				
1. Erate Grant	\$	14,837		
2. SGIA Grant	\$	23,000		
3. Lego /Tutoring Housing Dept. \$ 22,000				
Total Additional Funding: \$139,837				

**Department Summary - Library** 

# Funded Additional Requests

- 1. Library Furniture \$ 20,000
- 2. Security Gate \$14,500
- 3. Computers \$12,000

Total \$46,500

	v c	, ,		0	
	De	partment S	ummary -	Police	
	FY 16 Actual \$5,873,312	FY 17 Actual \$6,185,428	FY 18 Actual \$6,534,887	FY 19 Approved \$6,695,094	FY 2020 Tentative \$7,226,056
Capital	\$2,980	\$36,912	\$59,584	\$-	\$165,000
Debt	\$2,974	\$3,083	\$3,119	\$3,137	\$3,179
Supplies	\$140,684	\$166,573	\$186,949	\$183,576	\$199,000
Contractual Svcs	\$217,665	\$232,394	\$225,221	\$175,561	\$217,088
Professional Svcs	\$14,160	\$23,863	\$8 <i>,</i> 570	\$22,000	\$22,000
Payroll	\$5,494,849	\$5,722,603	\$6,051,444	\$6,310,820	\$6,619,789



Staffing	2018	73
	2019	73
	2020	73

Cost Changes				
Department cos	st has changed by			
8%				
Increases	Decreases			
Payroll \$99,075				
Contractual Svcs \$40,000				
Supplies \$15,424				
Debt \$42				
Capital \$165,000				

# Additional Funding Summary - Police

1. Bulletproof Vest Grant	\$	8,000
2. Stonegarden Grant	\$1	,419,455
3. Governor's Office Highway Safety	\$	29,000
4. Impound Fees	\$	60,000
5. SB1398 Additional Assessment	\$	51,000
6. Department of Justice	\$	700,000
7. Department of Justice—Body camera	\$	82,500

# Total Additional Funding: \$2,349,955

**Department Summary - Police** 

# Funded Additional Requests

- 1.5 Police Vehicles \$330,000.
- 2. New Computers \$13,000.

Total \$343,000.00

	D	epartment	Summary -	Fire	
	FY 16 Actual \$4,697,548	FY 17 Actual \$5,077,708	FY 18 Actual \$5,282,392	FY 19 Approved \$5,866,752	FY 20 Tentative \$5,664,953
Capital	\$-	\$49,520	\$40,191	\$-	\$-
Debt	\$130,428	\$130,574	\$130,574	\$130,592	\$3,179
Supplies	\$128,902	\$125,044	\$121,129	\$178,362	\$188,363
Contractual Svcs	\$177,989	\$170,198	\$205,116	\$270,570	\$255,526
Professional Svcs	\$30,988	\$19,898	\$32,339	\$44,164	\$57,119
Payroll	\$4,229,240	\$4,582,511	\$4,753,043	\$4,844,199	\$5,160,766

$\bigcirc$	
100%	
General Fund	

Staffing	2018	47
	2019	47
	2020	47

<b>Cost Changes</b> Department cost has changed by			
4%			
Increases	Decreases		
Payroll \$316,567	Contractual Svcs. \$15,044		
Professional Svcs. \$12,955	Debt \$127,413		
Supplies \$10,001			

# Additional Funding Summary - Fire

1. AZ Forestry Wildland Fire	\$ 200,000
2. FEMA Assistance to Firefighters **	\$ 355,244
<ol><li>Firehouse Subs and Dickey's BBQ**</li></ol>	\$ 20,000

**\*\*** Have not been awarded but are included in the budget

# Total Additional Funding \$575,244

**Department Summary - Fire** 

# Funded Additional Requests

- 1. Fire Apparatus \$575,000
- 2. Ambulance \$150,000
- 3. Trucks from FY 18-19 \$249,200
- 4. SCB Apparatus \$335,000 (if grant is not awarded)

Total \$1,309,200

Department Summary - Nogales Rides					
			FY 18 Actual	FY 19 Approved	FY 2020
	FY 16 Actual \$0	FY 17 Actual \$0	FY 18 Actual \$71,103	FY 19 Approved \$71,103	Tentative
Supplies			\$71,103	\$71,103	Tentative \$70,055
Supplies Contractual Svcs	FY 16 Actual \$0 \$- \$-	FY 17 Actual \$0 \$- \$-			Tentative
	\$- \$-	\$-	\$71,103 \$9,132	\$71,103 \$9,132	Tentative \$70,055 \$8,712



100%	
General Fund	

Staffing	2018	1
	2019	1
	2020	1

Cost Changes			
Department cos	st has changed by		
0%			
Increases	Decreases		
	Payroll \$628		
Supplies \$420			

				0	
	Depa	artment Su	mmary - Fa	acilities	
	FY 16 Actual \$604,443	FY 17 Actual \$557,761	FY 18 Actual \$570,251	FY 19 Approved \$585,082	FY 2020 Tentative \$583,064
Capital	\$62,710	\$31,754	\$-	\$-	\$-
Debt	\$14,417	\$14,797	\$14,973	\$15,054	\$15,263
Supplies	\$46,518	\$31,945	\$33,208	\$29,131	\$30,050
Contractual Svcs	\$212,685	\$183,557	\$179,445	\$192,040	\$192,040
Professional Svcs	\$-	\$2,218	\$1,603	\$4,000	\$8,000
Payroll	\$268,113	\$293,489	\$341,024	\$344,857	\$337,711

Funding			
•	Staffing	2018	7
		2019	7
		2020	7
100%			

Cost Changes			
Department cos	st has changed by		
0%			
Increases Decreases			
Professional Svcs. \$4,000	Payroll \$7,146		
Supplies \$919			
Debt \$209			

General Fund

**Department Summary - Facilities** 

# **Funded Additional Requests**

- Replace 3 air conditioning units at Public Works \$18,000
- 2. Refurbish City Hall heating and cooling system \$35,000
- 3. Painting of public works building \$25,000 (Paid Sewer, Water, Sanitation)
- 4. Resurface and repair roof at Senior Center \$15,000.

# **Unfunded Additional Requests**

1. Recoat City Hall Roof \$20,000

Total \$20,000

	v c			0	
Department Summary - Engineering					
	FY 16 Actual	FY 17 Actual	FY 18 Actual	FY 19 Approved	FY 2020
	\$213,739	\$267,958	\$152,542	\$152,160	Tentative \$227,251
Supplies	\$6,290	\$4,921	\$3,218	\$5,582	\$5,300
Contractual Svcs	\$13,637	\$9,008	\$4,167	\$11,500	\$7,200
Professional Svcs	\$12,183	\$34,982	\$34,868	\$26,000	\$32,500
Payroll	\$181,629	\$219,048	\$110,289	\$109,078	\$182,251

$\bigcirc$
100%
General Fund

Staffing	2018	3
	2019	1
	2020	1

Cost Changes			
Department cos	st has changed by		
33%			
Increases Decreases			
Professional Svcs. \$6,500	Payroll \$454		
	Contractual Svcs.		
	\$4,300		
	Supplies \$282		

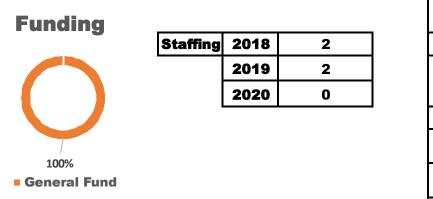
**Department Summary - Engineering** 

# **Unfunded Additional Requests**

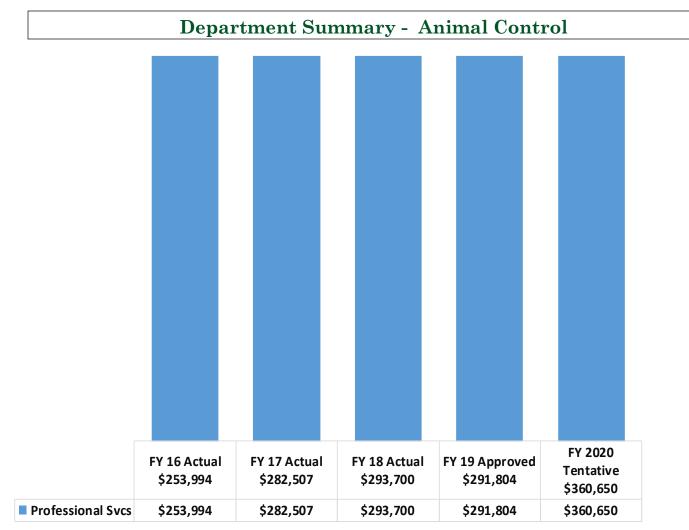
1. Engineering Technician \$58,338

Total \$58,338

	Department Summary - Cemetery				
	FY 16 Actual \$127,635	FY 17 Actual \$163,910	FY 18 Actual \$136,140	FY 19 Approved \$143,020	FY 2020 Tentative \$71,600
Supplies	\$7,220	\$11,229	\$9,959	\$7,421	\$2,000
Contractual Svcs	\$16,325	\$19,459	\$20,991	\$18,166	\$69,600
Professional Svcs	\$-	\$23,100	\$242	\$15,000	\$-
Payroll	\$104,090	\$110,122	\$104,948	\$102,433	\$-



Cost Changes			
Cost Changes Department cost has changed by			
-100%			
Increases Decreases			
Contractual Svcs \$51,434	Payroll \$102,433		
	Professional Svcs \$15,000		
	Supplies \$5,421		





Staffing	2018	0
	2019	0
	2020	0

Cost Changes			
Department co	st has changed by		
19%			
Increases	Decreases		
Pro Svcs \$68,846			

Department Summary - Recreation					
	FY 16 Actual \$481,845	FY 17 Actual \$469,948	FY 18 Actual \$464,296	FY 19 Approved \$495,666	FY 2020 Tentative \$533,217
Capital	\$19,874	\$-	\$15,650	\$-	\$-
Debt	\$2 <i>,</i> 553	\$2,620	\$2,651	\$2,666	\$2,703
Supplies	\$11,479	\$24,733	\$12,855	\$11,052	\$11,350
Contractual Svcs	\$55,405	\$50,318	\$50,798	\$54,720	\$54,720
Professional Svcs	\$49,721	\$51,672	\$54,653	\$57,985	\$89,600
Payroll	\$342,813	\$340,605	\$327,689	\$369,243	\$374,844



Staffing	2018	5
	2019	5
	2020	5

Cost Changes			
Department co	st has changed by		
7%			
Increases	Decreases		
Payroll \$5,601			
Professional Svcs. \$31,615			
Supplies \$298			
Debt \$37			

Department Summary - Parks					
				FY 19 Approved	FY 2020
	FY 16 Actual \$643,945	FY 17 Actual \$627,166	FY 18 Actual \$655,800	Budget	Tentative Budget
				\$717,367	\$821,491
Debt	\$5,106	\$5,241	\$5,303	\$5,332	\$5,406
Supplies	\$65,833	\$79,346	\$88,752	\$79,119	\$81,150
Contractual Svcs	\$85,656	\$93,914	\$108,463	\$158,159	\$154,154
Professional Svcs	\$-	\$288	\$242	\$5,000	\$5,200
Payroll	\$429,896	\$448,376	\$447,761	\$469,757	\$575,581



2018	10
2019	10
2020	12
	2019

Cost Changes			
Department co	st has changed by		
13%			
Increases	Decreases		
Payroll \$105,824	Contractual Svcs. \$4,005		
Professional Svcs. \$200			
Supplies \$2,031			
Debt \$74			

Additional Funding Summary - Parks

1. Tohono O'dham

\$ 196,250

Total Additional Funding \$196,250

#### **Department Summary - Parks**

#### Funded Additional Requests 2019-2020

- 1. New irrigation system—Ron Turley park \$170,240
- 2. Resurfacing Tennis Courts—Anza and Madison \$48,000
- 3. Electrical Upgrades—War Memorial Park \$18,170
- 4. Canopy for bleachers—Fleischer Park \$50,847

Total: \$608,767

#### Unfunded Additional Request 2019-2020

- 1. Play structure—Teyechea Park \$200,000 (Budget in 2020-2021)
- 2. Play structure Monte Carlo—\$67,410 (Budget in 2020-2021)
- 3. New fence—War Memorial and Fleischer Park \$17,100

#### Unfunded Additional Requests 2020-2021

- 1. Play structure—Sammy Legleu Park \$52,430
- 2. ADA approved bleachers—\$54.906
- 3. New play structure—Anza Park \$124,120
- 4. New roof—Recreation Center \$65,000
- 5. LED lighting—War Memorial Park \$380,000
- 6. Repair heater, add solar blanket, reels \$46,020
- 7. 3 mowers \$46,020

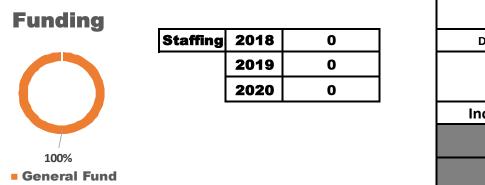
#### Total: \$766,013

#### Unfunded Additional Requests 2020-2021

- 1. Concession stands and ADA restrooms—War Memorial Park \$220,000
- 2. New Play structure—Camp Little \$115,560
- 3. LED lighting—Fleischer Park \$510,000
- 4. Outdoor Fitness Center \$18,246

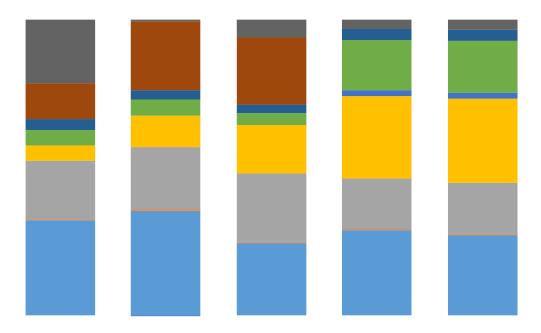
# Department Summary - Golf Course

	FY 16 Actual \$11,860	FY 17 Actual \$46,220	FY 18 Actual \$32,380	FY 19 Approved Budget \$35,890	FY 2020 Tentative Budget \$35,890
Capital	\$19,501	\$-	\$-	\$-	\$-
Supplies	\$-	\$-	\$-	\$1,940	\$1,940
Contractual Svcs	\$876	\$650	\$670	\$33,950	\$33,950
Professional Svcs	\$(8,517)	\$45,571	\$31,710	\$-	\$-

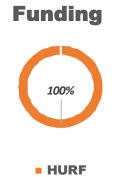


Cost Changes			
Department co	st has changed by		
0%			
Increases Decreases			

# Department Summary - Highway User Urban Fund (HURF)



	FY 16 Actual \$1,826,614	FY 17 Actual \$1,749,476	FY 18 Actual \$2,422,268	FY 19 Approved \$2,457,346	FY 2020 Tentative \$2,446,873
■ Capital	\$391,510	\$10,573	\$142,812	\$75,000	\$87,380
Reserve	\$224,616	\$407,601	\$554,528	\$-	\$-
Transfers	\$67,775	\$56,764	\$67,490	\$93,591	\$85,310
Debt	\$94,104	\$95,729	\$96,068	\$414,731	\$433,475
Other Operating	<b>\$</b> -	\$(87)	<b>\$</b> -	\$50,000	\$50,000
Supplies	\$94,143	\$182,090	\$398,313	\$690,737	\$697,770
Contractual Svcs	\$364,405	\$371,306	\$564,708	\$423,740	\$423,740
Professional Svcs	\$1,277	\$6,389	\$9,554	\$7,250	\$7,250
Payroll	\$588,783	\$619,110	\$588,795	\$702,297	\$661,948



Staffing	2018	13
	2019	13
	2020	13

Cost Changes				
Department co	st has changed by			
0%				
Increases Decreases				
Supplies \$7,033	Payroll \$61,351			
Debt \$18,744	Transfer \$8,281			
Capital \$33,382				

Department Summary - Highway Urban Revenue Fund

# Funded Additional Requests

- 1.134 inch paver \$226,000
- 2. Peterbilt Truck—Model 348 \$149,515

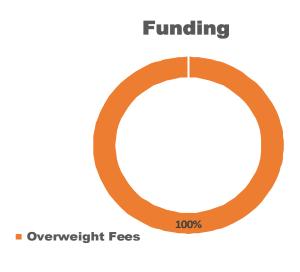
Total \$375,515

# Unfunded Additional Requests

1. Two New Employees \$88,496

## **Department Summary - Overweight Fees**

	FY 16 Actual \$258,320	FY 17 Actual \$1,257,809	FY 18 Actual \$830,569	FY 19 Approved Budget \$2,400,000	FY 2020 Tentative Budget \$2,550,000
Capital	\$256,690	\$1,257,809	\$393,963	\$2,400,000	\$2,550,000
Professional Svcs	\$1,630	\$-	\$-	\$-	\$-





Cost Changes			
Department co	st has changed by		
6%			
Increases	Increases Decreases		
Capital \$150,000			

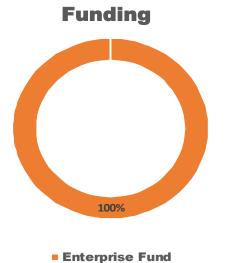
**Department Summary - Overweight Fees** 

# Funded Additional Requests

- 1. Perkins Street
- 2. MacNab Street
- 3. Frank Reed Road—Paving and Sidewalks.
- 4. Other paving projects as identified.

## **Department Summary - Sewer Fund**

	FY 16 Actual \$3,098,534	FY 17 Actual \$4,182,079	FY 18 Actual \$4,182,079	FY 19 Approved Budget \$2,560,560	FY 2020 Tentative Budget \$4,150,075
Capital	\$24	\$65,582	\$98,787	\$250,000	
Reserve	\$-	\$141,000	\$27,698	\$933,409	\$1,188,831
Transfers	\$69,277	\$274,341	\$281,047	\$421,929	\$416,353
Debt	\$426,450	\$473,242	\$364,295	\$149,279	\$497,633
Other Operating	\$2,061,704	\$2,094,065	\$1,999,710	\$50,000	\$50,000
Supplies	\$34,766	\$47,667	\$74,394	\$49,243	\$55,500
Contractual Svcs	\$204,542	\$215,664	\$395,129	\$161,530	\$133,569
Professional Svcs	\$20,496	\$105,117	\$68,733	\$1,271,639	\$1,313,639
Payroll	\$281,274	\$765,403	\$475,592	\$491,670	\$494,550



Cost Changes				
Department co	st has changed by			
9%				
Increases Decreases				
Payroll \$2,880	Contractual Svcs. \$27,961			
Professional Services \$42,000	Transfer \$5,576			
Debt \$348,208	Capital \$250,000			

Additional Funding Summary - Sewer

1. Sewer Development Fees

\$ 1,950,000

Total Additional Funding \$1,950,000

Capital Projects			
Project	Amount		
<b>T</b> _4_1	Ф4 ОГО <u>Г</u> ОО		
Total	\$1,050,500		

Capital Projects				
Total Cost	Total Cost	Total Cost		
Loma Street	\$34,000			
Bowman Street	\$45,000			
MacNab Drive	\$93,000			
Baldwin Street	\$44,000			
Target Range Road	\$90,000			
Camino Del Sol	\$75,000			
Anza Drive	\$43,000			
International Lift Station	\$40,000			
Western Avenue Sewer Spot Rehabilitation	\$125,000			
Mariposa Sewer Spot Rehabilitation	\$125,000			
Kino Springs Wastewater Treatment Plant	\$125,000			
Grand Avenue	\$133,000			
Mariposa Road	\$7,500			
Alameda Place	\$15,000			
Country Club Drive	\$56,000			

Department Summary - Sewer

# **Additional Request**

- 1. Replace Vacuum Truck \$150,000
- 2. New Sewer Flow Meters \$80,000
- 3. One Dump Truck \$180,000
- 4. One Heavy Equipment Trailer \$30,000

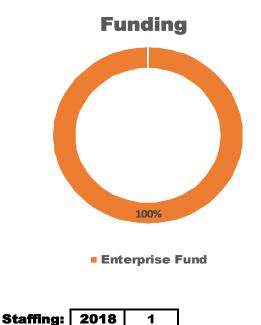
Total \$440,000

#### City of Nogales 2019-2020 Tentative Budget **Department Summary - Sewer-Pretreatment** FY 2020 FY 19 Approved FY 16 Actual FY 17 Actual FY 18 Actual Tentative Budget \$88,931 \$85,747 \$86,478 Budget \$108,459 \$94,101 Transfers \$1,005 \$-\$220 \$766 \$2,000 Supplies \$2,726 \$3,150 \$2,962 \$3,109 \$4,300 Contractual Svcs \$10,800 \$9,781 \$10,908 \$12,725 \$14,975 Professional Svcs \$7,397 \$6,994 \$6,204 \$24,700 \$14,000 Payroll

\$65,822

\$66,184

\$67,654



1

1

2019

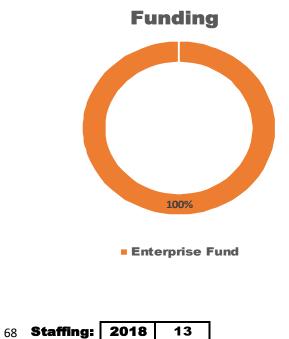
2020

\$67,003

Cost Changes				
Department co	st has changed by			
-16%				
Increases	Decreases			
Contractual Svcs. \$2,250	Payroll \$8,828			
Supplies \$1,191	Professional Svcs. \$10,700			
Transfers \$1,234				

\$58,826

	Depa	rtment Sur	nmary - W	ater Fund	
	FY 16 Actual \$3,517,560	FY 17 Actual \$3,080,398	FY 18 Actual \$3,921,395	FY 19 Approved Budget \$3,994,343	FY 2020 Tentative Budget \$3,886,383
Capital	\$-	\$142,272	\$30,953	\$810,000	\$-
Reserve	\$-	\$-	\$-	\$259,881	\$556,014
Transfers	\$429,509	\$189,502	\$185,893	\$334,189	\$328,290
Debt	\$444,245	\$358,710	\$399,715	\$736,603	\$986,209
Other Operating	\$850,066	\$879,746	\$923,483	\$50,000	\$50,000
Supplies	\$210,326	\$158,063	\$185,464	\$157,616	\$197,000
Contractual Svcs	\$704,069	\$772,771	\$1,061,109	\$729,246	\$878,846
Professional Svcs	\$79,282	\$100,405	\$448,700	\$123,000	\$130,500
Payroll	\$800,063	\$478,931	\$686,080	\$793,808	\$759,524



Cost Changes			
Department co	st has changed by		
-3%			
Increases	Decreases		
Professional Svcs. \$7,500	Payroll \$34,284		
Contractual Svcs. \$149,600	Transfers \$5,899		
Supplies \$33,384	Capital \$810,000		
Reserve \$296,133			

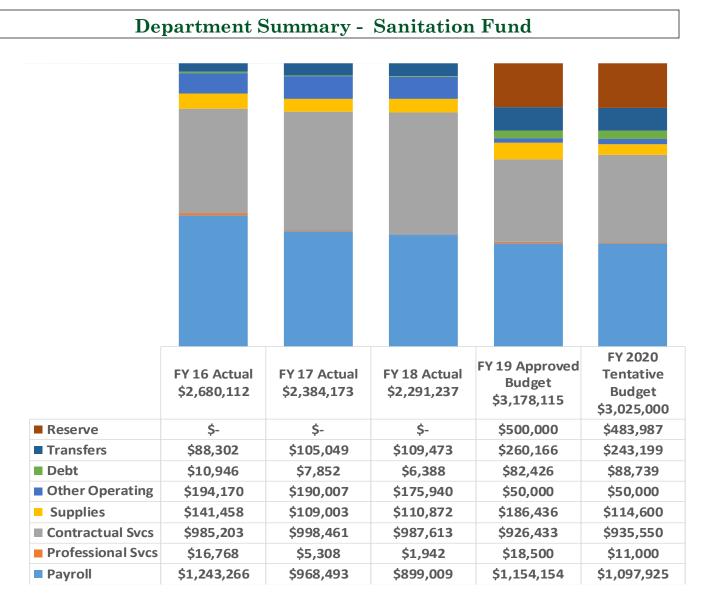
#### Additional Funding Summary - Water

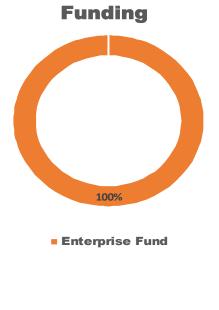
- 1. CDBG Grant (Perkins, MacNab) \$1,593,145
- 2. Water Development Fees \$ 150,000

# **Total Additional Funding \$1,743,145**

# **Department Summary - Water Fund Capital Projects** Project Amount \$60,350 **Hudgin Street Pajarito Street** \$76,500 \$64,000 La Castellana Drive \$34,500 **Bankard Avenue Escalada** Drive \$27,000 \$46,500 **Curtis Street** \$21,000 Larimore Street \$12,000 Alameda Place \$133,500 Rancho Grande Subdivision Goodman Street \$24,500 \$20,300 Sierra Avenue Yucca Drive \$44,000 Kino Springs #2 Water Tank \$17,500 \$300,000 Vista Del Cielo Water Tank

Department Summary - Water Fund		
Project	Amount	
Anthony Drive	\$49,500	
Noon Street	\$72,000	
Elm Street	\$70,000	
Sonoita Avenue	\$103,000	
Oak Street	\$23,000	
Anza Drive	\$74,500	
Grand Avenue	\$193,000	
Western Avenue	\$58,000	
Poston Street	\$17,000	
Total	\$1,541,650	





23

Cost Changes			
Department cos	st has changed by		
-5%			
Increases	Decreases		
Contractual Svcs. \$9,117	Payroll \$56,228		
Debt \$6,313	Professional Svcs. \$7,500		
	Supplies \$71,836		
	Transfers \$16,967		
	Reserve \$16,065		

<sup>72</sup> **Staffing: 2018** 

**Department Summary - Sanitation** 

# **Additional Funded Request**

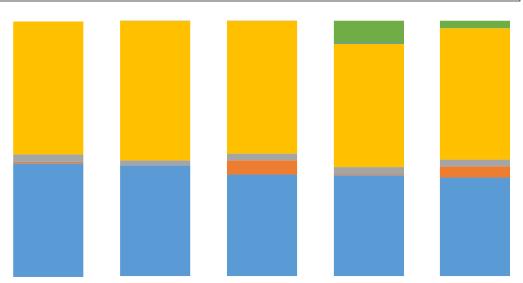
- 1. Two Sanitation Trucks \$500,000.
- 2. Remaining amount of truck ordered in FY 2018-2019.

# 2019-2020

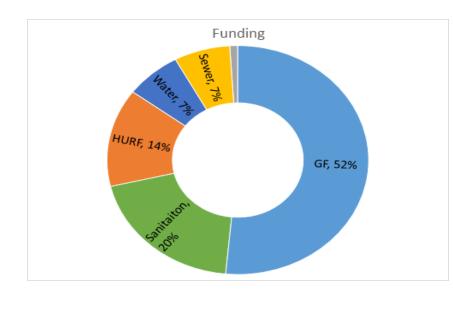
# Tentative Budget

Internal Services Department Schedules

# **Department Summary - Fleet (Internal Service)**



	FY 16 Actual (\$18,458)	FY 17 Actual \$568,628	FY 18 Actual \$653,354	FY 19 Approved Budget \$760,190	FY 2020 Tentative Budget \$773,153
Capital	\$-	\$-	\$-	\$68,000	\$22,000
Debt	\$(1,541)	\$203	\$36	\$1,031	
Supplies	\$298,761	\$310,533	\$339,844	\$367,252	\$398,781
Contractual Svcs	\$16,924	\$13,007	\$18,776	\$21,465	\$21,745
Professional Svcs	\$1,978	\$-	\$35,353	\$2,000	\$32,000
Payroll	\$252,614	\$244,885	\$259,345	\$300,442	\$298,627



Cost Changes		
Department cos	st has changed by	
2%		
Increases Decreases		
Professional Svcs \$30,000	Payroll \$1,815	
Contractual Svcs. \$280	Capital \$46,000	
Supplies \$30,498		

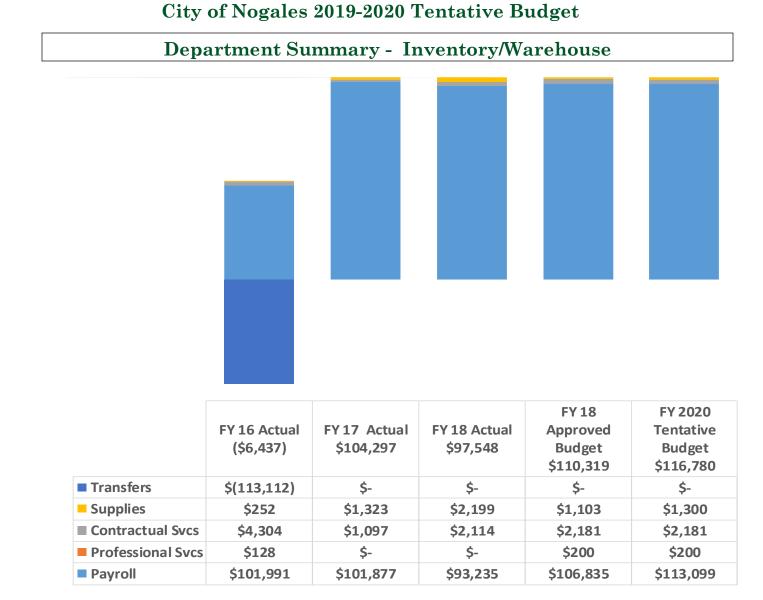
Staffing:	2018	5
	2019	5
	2020	5

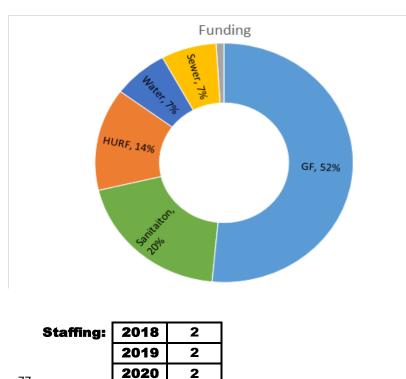
**Department Summary - Fleet** 

## Additional funded Request

- 1. Vehicle Scanner \$12,000
- 2. Install Shop Doors \$10,000
- 3. New fuel tank (\$500,00) or begin to use a fleet program.

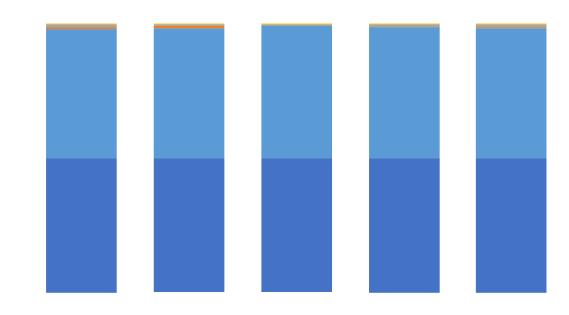
# Total \$522,000



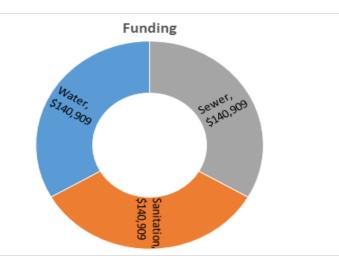


Cost Changes			
Department co	st has changed by		
6%			
Increases Decreases			
Payroll \$6,264			
Supplies \$197			

# **Department Summary - Public Utilities**



	FY 16 Actual \$0	FY 17 Actual \$674	FY 18 Actual \$674	FY 18 Approved Budget \$0	FY 2020 Tentative Budget \$0
Transfers	\$(366,140)	\$(368,871)	\$(382,268)	\$(433,838)	\$(422,619)
Supplies	\$2,694	\$1,699	\$1,570	\$2,961	\$2,961
Contractual Svcs	\$8,642	\$4,524	\$5,244	\$8,600	\$8,600
Professional Svcs	\$3,946	\$6,056	\$121	\$2,000	\$2,000
Payroll	\$350,858	\$357,266	\$375,762	\$420,277	\$409,058



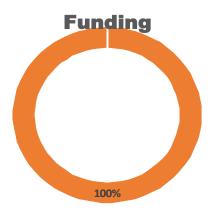
Staffing:	2018	4
	2019	5
	2020	5

78

Cost Changes				
Department co	ost has changed by			
0%				
Increases Decreases				

# **Department Summary - Nogales Housing Authority**

				FY 19	FY 2020
	FY 16 Actual \$899,512	FY 17 Actual \$801,743	FY 18 Actual \$835,227	Approved Budget	Tentative Budget
	+	+	,,	\$993,710	\$1,216,921
	\$899,513	\$801,743	\$835,227	\$993,710	\$1,216,921
Capital	\$-	\$-	\$-	\$6 <b>2,3</b> 59	\$290,540
Transfers	\$68,011	\$30,538	\$34,871	\$37,970	\$30,942
Other Operating	\$-	\$-	\$-	\$50,000	\$50,000
Supplies	\$98,724	\$8,772	\$7,695	\$8,298	\$7,000
Contractual Svcs	\$68,910	\$35,078	\$55,426	\$44,575	\$53,500
Professional Svcs	\$10,277	\$3,510	\$5,428	\$5,000	\$5,000
Payroll	\$653,591	\$723,845	\$731,807	\$785,508	\$779,939



NHA Public Housing Fund

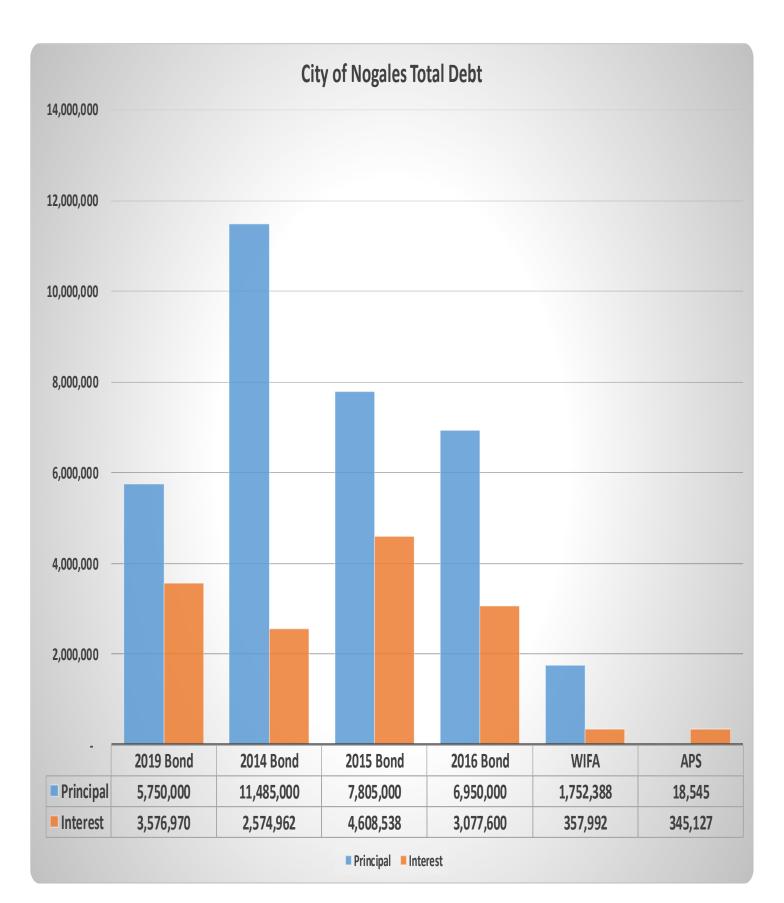
Staffing:	2018	15
	2019	15
	2020	15

79

Cost Changes			
Department co	st has changed by		
18%			
Increases Decreases			
Contractual Svcs \$8,925	Payroll \$5,569		
Capital \$228,181	Supplies \$1,298		
Capital \$175,041	Transfers \$7,028		

2019-2020 Tentative Budget Total Debt

#### **City of Nogales Total Debt**



# 2019-2020 Payroll Schedules (For informational purposes only will not be part of the budget book)